

2018 Current Fiscal Year Report: Board of Visitors, National Defense University

Report Run Date: 06/05/2019 05:24:36 AM

1. Department or Agency

Department of Defense

2. Fiscal Year

2018

3. Committee or Subcommittee

Board of Visitors, National Defense University

3b. GSA Committee No.

241

4. Is this New During Fiscal Year?

No

5. Current Charter

08/30/2018

6. Expected Renewal Date

08/30/2020

7. Expected Term Date

8a. Was Terminated During Fiscal Year?

No

8b. Specific Termination Authority

8c. Actual Term Date

9. Agency Recommendation for Next Fiscal Year

Continue

10a. Legislation Req to Terminate?

No

10b. Legislation Pending?

Not Applicable

11. Establishment Authority Agency Authority

12. Specific Establishment Authority

DoD Committee Management Officer Memo

13. Effective Date

11/10/1976

14. Committee Type

Continuing

14c. Presidential?

No

15. Description of Committee Non Scientific Program Advisory Board

16a. Total Number of Reports

No Reports for this Fiscal Year

17a. Open 1 17b. Closed 0 17c. Partially Closed 0 Other Activities 0 17d. Total 1 Meetings and Dates

Purpose

Semi-annual board meeting

Start

02/21/2018

End

- 02/22/2018

Number of Committee Meetings Listed: 1

| | Current FY | Next FY |
|--|-------------|-------------|
| 18a(1). Personnel Pmts to Non-Federal Members | \$0.00 | \$0.00 |
| 18a(2). Personnel Pmts to Federal Members | \$1,615.50 | \$3,324.70 |
| 18a(3). Personnel Pmts to Federal Staff | \$39,953.10 | \$82,223.47 |
| 18a(4). Personnel Pmts to Non-Member Consultants | \$0.00 | \$0.00 |
| 18b(1). Travel and Per Diem to Non-Federal Members | \$3,159.04 | \$12,882.24 |
| 18b(2). Travel and Per Diem to Federal Members | \$673.76 | \$1,386.60 |
| 18b(3). Travel and Per Diem to Federal Staff | \$0.00 | \$0.00 |
| 18b(4). Travel and Per Diem to Non-member Consultants | \$0.00 | \$0.00 |
| 18c. Other(rents,user charges, graphics, printing, mail, etc.) | \$554.35 | \$1,140.85 |

| | | |
|--|-------------|--------------|
| 18d. Total | \$45,955.75 | \$100,957.86 |
| 19. Federal Staff Support Years (FTE) | 0.30 | 0.60 |

20a. How does the Committee accomplish its purpose?

The National Defense University (NDU) Board of Visitors (BOV) is comprised of experts in the fields of defense, management, leadership, academia, national military strategy or joint planning at all levels of war, joint doctrine, joint command and control, or joint requirements and development. The Board meets twice a year and at the conclusion of each meeting, the co chairs prepare a memo of observations and recommendations to the Secretary of Defense through the Chairman of the Joint Chiefs of Staff (CJCS), addressing pressing areas of concern from which NDU may require DOD and/or CJCS assistance.

20b. How does the Committee balance its membership?

The Board members include distinguished professionals from academia, federal government, business, foreign affairs and the military and uniformed services (retired flag officers from the Ground, Air, and Sea Services). Their areas of expertise are balanced in accordance with defined fields contained in the Board charter.

20c. How frequent and relevant are the Committee Meetings?

The Board normally meets twice each calendar year or at the request of the NDU President. All meetings are highly relevant to what the University is doing both strategically and operationally, and positively impacts how we do business. Its observations and guidance strengthen and sustain the overall mission, integrity and commitment of the University in achieving its stride for excellence, and makes significant contributions in evaluating and measuring the quality of education offered at this institution.

20d. Why can't the advice or information this committee provides be obtained elsewhere?

The Secretary of Defense has determined that no other DoD advisory committee can provide the independent advice provided by the Board on University matters such as curricula, methods of instruction, facilities, education/training standards, organizational management, and academic accreditation, as defined by the Middle States Commission on Higher Education.

20e. Why is it necessary to close and/or partially closed committee meetings?

Meetings are not closed to the public unless the DoD determines that items on the planned agenda meet the closed meeting provisions of 5 U.S.C. § 552b(c). Pursuant to

DoD policy closed meetings can only be authorized by the DoD Sponsor, the Chairman of the Joint Chiefs of Staff, and only after consultation with the Chairman's Legal Advisor.

21. Remarks

The Board only met once during FY 2018 due to scheduling constraints. Cost estimates for next year include 2 meetings as well current vacancies being filled in time for attendance at the Spring board meeting. The Board of Visitors does not issue separate reports. The Board provides its advice and recommendations during meetings and in its meeting minutes and letters to the Chairman of the Joint Chiefs of Staff (CJCS). The Board's most important role is to give the NDU President and the CJCS independent advice on accreditation compliance, organizational management, strategic planning, resource management and other matters of interest to the National Defense University.

Designated Federal Officer

Brian R. Shaw DFO

| Committee Members | Start | End | Occupation | Member Designation |
|-----------------------|------------|------------|--|--|
| Breckenridge, Jody | 07/11/2017 | 07/10/2021 | Independent Contractor with Unisys; Vice Admiral, USCG Retired | Special Government Employee (SGE) Member |
| Fraser, John | 05/24/2011 | 05/23/2018 | Owner and Independent Management Consultant, Organizational Growth Optimization Associates | Special Government Employee (SGE) Member |
| Fulton, Brenda | 07/11/2017 | 07/10/2021 | Chair and Chief Administrator, New Jersey Motor Vehicle Commission | Special Government Employee (SGE) Member |
| Logan, Suzanne | 02/28/2017 | 02/27/2021 | Director, Federal Executive Institute, US Office of Personnel Management (OPM) | Regular Government Employee (RGE) Member |
| Myrick, Bismarck | 09/29/2016 | 09/28/2020 | Ambassador-in-Residence and Lecturer, Old Dominion University | Special Government Employee (SGE) Member |
| Newton, Lloyd | 08/19/2011 | 03/26/2018 | President, L&E Enterprise Solutions | Special Government Employee (SGE) Member |
| Solomon, Ian | 07/11/2017 | 07/10/2021 | Founder and CEO, SolomonGlobal LLC | Special Government Employee (SGE) Member |
| Trachtenberg, Stephen | 05/24/2011 | 05/23/2018 | President Emeritus and University Professor of Public Service The George Washington University | Special Government Employee (SGE) Member |
| Walsh, Patrick | 07/11/2017 | 07/10/2021 | Vice President, The Boeing Company – Boeing Global Services; Admiral U.S. Navy (Ret.) | Special Government Employee (SGE) Member |

Number of Committee Members Listed: 9

Narrative Description

The Board provides independent advice and recommendations on the overall management and governance of the National Defense University in achieving its mission to support the joint warfighter by providing rigorous Joint Professional Military Education to members of the U.S. Armed Forces and select others in order to develop leaders who have the ability to operate and creatively think in an unpredictable and complex world. The Board advises the Secretary of Defense and the Deputy Secretary of Defense, through the Chairman of the Joint Chiefs of Staff and the President of the National

Defense University, on accreditation compliance, organizational management, strategic planning, resource management, and other matters of interest to the National Defense University in support of its mission.

What are the most significant program outcomes associated with this committee?

Checked if Applies

| | |
|---|-------------------------------------|
| Improvements to health or safety | <input type="checkbox"/> |
| Trust in government | <input checked="" type="checkbox"/> |
| Major policy changes | <input checked="" type="checkbox"/> |
| Advance in scientific research | <input checked="" type="checkbox"/> |
| Effective grant making | <input type="checkbox"/> |
| Improved service delivery | <input type="checkbox"/> |
| Increased customer satisfaction | <input checked="" type="checkbox"/> |
| Implementation of laws or regulatory requirements | <input type="checkbox"/> |
| Other | <input checked="" type="checkbox"/> |

Outcome Comments

Assists in the process of accreditation and reaffirmation as required under the Middle States Commission on Higher Education (MSCHE) standards for accreditation; approves award of Honorary Degrees; supports legislative initiatives; supports fiscal initiatives; and advocates on behalf of the university with key constituents.

What are the cost savings associated with this committee?

Checked if Applies

| | |
|----------------------------|-------------------------------------|
| None | <input type="checkbox"/> |
| Unable to Determine | <input checked="" type="checkbox"/> |
| Under \$100,000 | <input type="checkbox"/> |
| \$100,000 - \$500,000 | <input type="checkbox"/> |
| \$500,001 - \$1,000,000 | <input type="checkbox"/> |
| \$1,000,001 - \$5,000,000 | <input type="checkbox"/> |
| \$5,000,001 - \$10,000,000 | <input type="checkbox"/> |
| Over \$10,000,000 | <input type="checkbox"/> |
| Cost Savings Other | <input type="checkbox"/> |

Cost Savings Comments

While we are unable to determine the actual cost savings, the advice provided by the Board to the NDU President and the Chairman of the Joint Chiefs of Staff have led to institutional improvements. The support of the Board provides necessary external governance to the University that is expected of an accredited institution of higher

education. In this regard, the independent advice is immeasurable.

What is the approximate Number of recommendations produced by this committee for the life of the committee?

60

Number of Recommendations Comments

At the conclusion of each Board meeting: the BOV co chairs direct a letter to the Chairman of the Joint Chiefs of Staff addressing salient meeting concerns and recommendations. Typically the board renders 2–3 recommendations at the conclusion of each biannual meeting to the CJCS for consideration and action as deemed appropriate.

What is the approximate Percentage of these recommendations that have been or will be Fully implemented by the agency?

80%

% of Recommendations Fully Implemented Comments

The NDU President and the Chairman of the Joint Chiefs of Staff have been very responsive and supportive of the Board's recommendations.

What is the approximate Percentage of these recommendations that have been or will be Partially implemented by the agency?

20%

% of Recommendations Partially Implemented Comments

Some recommendations are not actionable and provided to the Chairman and NDU President for consideration purposes only. All recommendations are highly regarded and are usually addressed in the CJCS response to the Board.

Does the agency provide the committee with feedback regarding actions taken to implement recommendations or advice offered?

Yes ☒ No ☐ Not Applicable ☐

Agency Feedback Comments

The Chairman of the Joint Chiefs of Staff will provide a written response to the letter sent to him by the Board if he deems a response is necessary. Additionally, the NDU-President gives a state of the University Address at the beginning of each Board meeting; this provides feedback to the BOV members on everything the Board may have previously addressed to the CJCS and university leadership. Any written feedback to the Board's

recommendations is provided to board members.

What other actions has the agency taken as a result of the committee's advice or recommendation?

Checked if Applies

| | |
|-----------------------------------|-------------------------------------|
| Reorganized Priorities | <input checked="" type="checkbox"/> |
| Reallocated resources | <input checked="" type="checkbox"/> |
| Issued new regulation | <input type="checkbox"/> |
| Proposed legislation | <input type="checkbox"/> |
| Approved grants or other payments | <input type="checkbox"/> |
| Other | <input type="checkbox"/> |

Action Comments

The NDU Board of Visitors does not give advice on regulations or legislation and NDU does not provide any grant funding.

Is the Committee engaged in the review of applications for grants?

No

Grant Review Comments

NA

How is access provided to the information for the Committee's documentation?

Checked if Applies

| | |
|---------------------------|-------------------------------------|
| Contact DFO | <input checked="" type="checkbox"/> |
| Online Agency Web Site | <input checked="" type="checkbox"/> |
| Online Committee Web Site | <input checked="" type="checkbox"/> |
| Online GSA FACA Web Site | <input checked="" type="checkbox"/> |
| Publications | <input type="checkbox"/> |
| Other | <input type="checkbox"/> |

Access Comments

Agenda, meeting minutes, handouts and presentation slides are uploaded on the NDU BOV web page for public viewing. These documents are also maintained in hard copy and archived.